



INNOVATIONS FOR LIVING®

# Sustainability at Owens Corning



# sustainability 2008

We continue to focus on three key areas:

- Greening our operations;
- Greening our products; and
- Accelerating energy efficiency improvements in the built environment.

While much has changed in the world and in the global economy over the past year, our determined focus on these three areas has not.

Our 2008 Sustainability Report is being issued during a time of unprecedented global challenges across all three aspects of sustainability: economic growth, environmental stewardship and social progress. These challenges are engaging people around the world with an increased sense of urgency.

In our manufacturing processes, we are making progress against our sustainability goals, but there is much more to be done. The reduced global demand for products plays out in a way that may be counter-intuitive to many. For a product manufacturer like Owens Corning, making progress in energy, resource and emission intensity reductions, while operating factories at reduced capacity, presents a tough challenge.

In spite of this, we have found creative ways to continue our progress in reducing the environmental footprint of our operations – thanks to the commitment of our worldwide employees.

Frank O'Brien-Bernini – Chief Sustainability Officer

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Michael H. Thaman  
Chairman & Chief Executive Officer

## CEO Message

Sustainability at Owens Corning is a core business strategy. Our company embraces the increasingly recognized definition of sustainability as meeting the needs of the present without compromising the future.

Our approach to sustainability balances economic growth, environmental stewardship and social progress. We believe that this strategy energizes our people, creates growth opportunities for our customers and drives value for our shareholders.

The following report explains our progress in 2008. The essential success factors underlying our progress include: engaged employees who understand and embrace our goals; a strong portfolio of sustainability projects that are properly resourced with people and dollars; and proprietary innovations that transform our products and processes.

In 2008, we further improved the safety of our operations, contributing to a reduced injury rate of 77 percent since 2002. Half of our facilities were injury free in 2008. We accomplished this while successfully integrating the 2007 acquisition of the Saint-Gobain reinforcements and composite fabrics businesses, which expanded our business on a global basis. We are proud of this progress, but there is more to do – our goal is zero injuries.

We must do our part to reduce energy use and greenhouse gas emissions to address climate change. We are committed to meeting our own reduction targets in our operations. In addition, our products and services deliver solutions to our customers and stakeholders by reducing fossil fuel energy use and enabling renewable energy options.

Despite the operational challenges associated with aligning our production with reduced global demand, we improved the resource use and environmental emissions of our operations in 2008. Since 2002, we have reduced our energy intensity by 17 percent. In 2009 we will convert our North American foam facilities to an innovative blowing agent technology that reduces global warming potential, and resulting greenhouse gas emissions, by more than 70 percent.

Our cross-functional footprint-reduction teams are focused on continuous improvement. We have a strong pipeline of ideas to further reduce our consumption of energy and water, and reduce our waste and emissions.

We have dedicated resources to increase the use of insulation products. Insulation provides a compelling answer to the world's need for cost effective energy and greenhouse gas reductions.

We are also committed to advancing our composites technologies and accelerating our growth in the wind energy sector. We can help our customers improve the cost competitiveness of this valuable source of renewable energy.

At Owens Corning, we believe that sustainability is good business.

Sincerely,

Michael H. Thaman  
Chairman & Chief Executive Officer



## Business Overview

Owens Corning operates within two general product groups: Composites, which includes our Composite Solutions reportable segment and Building Materials, which includes our Insulating Systems, Roofing, and Other Building Materials and Services reportable segments.

### Composite Group

#### Composite Solutions

Owens Corning glass fiber materials can be found in more than 40,000 end-use applications within the consumer, industrial and infrastructure markets. Such end-use applications include sporting goods, computers, telecommunications cables, boats, aircraft, defense, automotive, industrial containers, and wind-energy. Our products are manufactured and sold worldwide.

### Building Materials Group

#### Insulating Systems

Our insulating products help customers conserve energy, provide improved acoustical performance and offer convenience of installation and use, making them a preferred insulating product for new home construction and remodeling. These products include thermal and acoustical batts, loose fill insulation, foam sheathing and accessories, and are sold under well-recognized brand names and trademarks such as Owens Corning PINK FIBERGLAS® Insulation.

#### Roofing

Our primary products in the Roofing segment are laminate and strip asphalt roofing shingles. Other products include oxidized asphalt (which is used in our own manufacturing and sold to third-party customers for use in asphalt shingle manufacturing, commercial roofing, water proofing and industrial and specialty applications) and roofing accessories. Our flexible production capacity for producing asphalt roofing shingles has allowed us

to take advantage of an industry shift toward laminate shingles in recent years. We have been able to meet the growing demand for longer lasting, aesthetically attractive laminate products with modest capital investment.

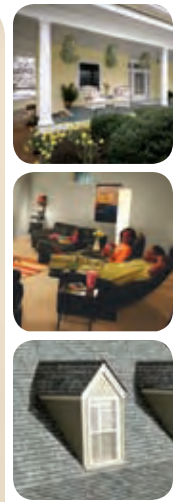
#### Other Building Materials and Services

Our Other Building Materials and Services segment is comprised of our Masonry Products business and our Construction Services business.

Through our Masonry Products business, Owens Corning is a leading manufacturer of manufactured stone and brick veneers used in residential and commercial new construction and remodeling. We primarily sell these products under a number of brand names including Cultured Stone®, ProStone®, Modulo® Stone, ParMur and Langeo Stone™.

Our Construction Services business provides offerings in the home remodeling market, principally basement finishing and sun room solutions. Additionally, in 2008 we launched our replacement windows business. Our Construction Services business operates in the United States and Canada. Its offerings are sold to specialty remodelers and homeowners under the brand names Owens Corning Basement Finishing System™, Owens Corning Room Finishing System™, Owens Corning SunSuites™ Sunrooms and Owens Corning Solace™ replacement windows.





## Energy Efficiency in the Built Environment

More than 120 million homes and 70 billion square feet of commercial buildings in the United States account for about 40 percent of the total energy consumed and in excess of 70 percent of the electricity used in the United States according to the U.S. Department of Energy and the Alliance to Save Energy. That is more than industry or the transportation sector. Energy use is expected to grow 35 percent by 2025. With over 80 million U.S. homes under-insulated, there is a great and immediate need to make the nation's buildings more energy efficient.

### Endorsing the Pickens Plan

Launched in June 2008, the Pickens Plan calls for reducing the United States' dependence on imported oil through investment in domestic renewable resources, such as wind and solar; and use of natural

gas as a transportation fuel. The Pickens Plan originally would reduce 38 percent of foreign crude oil imports. As of December, the plan also called for incentives for homeowners and the owners of commercial buildings to upgrade energy-saving applications, such as insulation, windows, doors, lighting, appliances and HVAC systems. Realistic levels of improvements in homes and buildings are between 30 percent and 50 percent. That level of improvement is estimated to reduce foreign crude oil imports by another 28 percent for a total of 66 percent reduction on dependence on foreign crude oil imports.

Becoming the first corporate supporter, Owens Corning publicly endorsed the Pickens Plan in December 2008 to advance energy independence and energy efficiency in homes and buildings.



# Building Materials

Owens Corning is a global industry leader in building materials in residential, commercial and industrial insulation, masonry products, roofing shingles and asphalt.

**Pink is Green™**

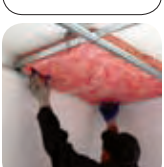
In a world of volatile energy costs, reliance on oil imports and concern about the impact of fossil fuels on our climate, energy efficiency is a growing market opportunity for Owens Corning. According to the U.S. Department of Energy, buildings consume 40 percent of energy in the United States and account for more

than 43 percent of the country's greenhouse gas emissions – more than industry or transportation.<sup>1</sup> According to the World Business Council on Sustainable Development, buildings account for 30 to 40 percent of primary energy used in most countries.<sup>2</sup> Owens Corning is leading the way in delivering product solutions to address this important need for energy efficiency in buildings.



<sup>1</sup> Buildings Energy Data Book September 2007, Buildings Share of U.S. Primary Energy Consumption, U.S. Department of Energy  
<sup>2</sup> Energy Efficiency in Buildings – Transforming the Market, World Business Council on Sustainable Development

# building materials



## New

**Recycled Content Increased** The certified recycled content, officially validated by Scientific Certification Systems, has increased from 35 to 40 percent, the highest level of certified recycled content in fiberglass in North America. This significantly reduces the amount of glass waste sent to landfills.

**TruLo® Max Asphalt** Incorporates low-fuming, low-odor dual technology to neutralize asphalt odor without impacting roofing asphalt performance.

**Cool Roof Shingles** Uniquely colored, solar-reflecting granules on a dimensional, premium shingle that help reduce roof temperature and the amount of energy needed to cool a home. These shingles meet the requirements of California's Building Energy Efficiency Standards, Title 24, Part 6 Cool Roof and ENERGY STAR® initial solar reflective requirements. The shingles are rated by the Cool Roof Rating Council.

**Re-insulation Business Solutions** Owens Corning's solutions are designed to help our customers accelerate their businesses. Starting in 2008, Owens Corning introduced business solutions for our customers to add on attic re-insulation opportunities with their current customer base. Owens Corning packages everything customers need together including: marketing and sales tools focused on the benefits of re-insulation for existing homes and the Owens Corning AttiCat® Expanding Blown-In PINK Fiberglas™ Insulation and portable AttiCat® Expanding Blown-In PINK Fiberglas™ Insulation Machine to help make the job easy.

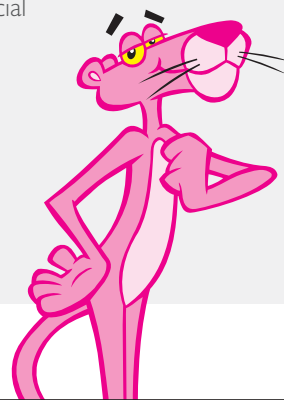
**Top of the House™** Certification program which involves training professional roofing contractors to assess and install the correct level of insulation while conducting a re-roofing project.

**Energy Efficient Replacement Windows** Solace™ windows are fiberglass-reinforced and exceed ENERGY STAR® requirements in all U.S. climate zones.

**MBDC Cradle-to-Cradle Certified™** ProPink®, AttiCat® and ProPink Complete™ unbonded loosefill products were certified to the Silver level by MBDC. This certification means a product meets criteria in a number of areas which include: safe and healthy materials; design for reutilization (e.g. recycling); energy efficiency; efficient water consumption and the deployment of socially responsible strategies.

**GREENGUARD Certification** The Cultured Stone® and ProStone® veneer products were the first masonry products to be GREENGUARD Indoor Air Quality Certified® and certified to the more stringent GREENGUARD Children & Schools™ product emissions standards.

**NOM-018 and FIDE Certifications** Certification of Residential Insulation in Mexico – R-13 and R-19 products received NOM-018 and FIDE certification which are national requirements for insulating products in the "Green Mortgage Program." This program gives financial advantage to homeowners who purchase a sustainable home in Mexico.





# Composite Group

Composite Group (CG) of Owens Corning is a global producer of glass fiber reinforcements, technical fabrics and non-woven materials. CG has the scale to serve both regional and global customers, take advantage of new world-class technologies and develop innovative products. CG continues to focus on innovation to find

new applications to meet our customers' and their customers' needs. This includes identifying opportunities to replace traditional materials with composite materials that are more economical, durable and lighter weight, a result of which can provide for better energy efficiency or ease of use.





# composite group



**Durable construction applications** An application benefiting from composite materials in cooling towers for power plants. The towers use pultruded composite profiles reinforced with glass fibers.



Cooling tower designers historically used redwood because it was the best wood available at a reasonable price. But with redwood sources becoming depleted and more expensive, they're looking for other materials. Reinforced plastics offer a good substitute because they are strong, moisture resistant and long lasting.



**Long-lasting pipe** Use of glass fiber-reinforced polymer (GRP) pipe for oil, water and sewage projects is increasing around the world. These projects take advantage of the non-corrosive properties of GRP and higher strength to weight ratio which can be enhanced by the use of Advantex® glass reinforcements from Owens Corning.



**Longer, lighter wind blades** Owens Corning is the leading provider of glass fiber reinforcements for wind turbine blades that generate electricity from a renewable resource.

**Fuel-saving parts for vehicles** Lightweight parts for automobiles and trucks are among the thousands of applications for composites, enabling vehicles to use less fuel while resisting corrosion, requiring less maintenance and lasting longer.

According to *Scientific American* magazine and *Ward's Automotive Yearbook*, fuel consumption in cars produces about one pound of CO<sub>2</sub> per mile driven and a 10 percent weight reduction translates to a 7 percent fuel savings. A typical composite part is 25 to 35 percent lighter than conventional materials. In recent years, reinforced plastics have accounted for about 5 percent of total vehicle weight so there is opportunity for further progress in this area.



## New

**Non-Woven Fiberglass Mat** Owens Corning introduced the first non-woven glass tissue reinforcement for Direct Pressure Laminate flooring (DPL), which raised fire resistance and impact performance to levels that meet commercial standards.



**Composite Door for High Speed Rail** Owens Corning and Stratiforme Industries jointly developed a tough and lightweight composite engine door for one of the commercial lines of the high-speed rail service in Europe.



**Twintex® Reinforcement Application** Combining Twintex® co-mingled glass fiber and polymer reinforcements to form window lineals, eliminates the need for steel inserts. Removing steel improved the energy efficiency and comfort of the finished windows because metal is no longer in the product to act as a thermal bridge or conduit for the movement of heat.

# 2008 Performance Summary

<b>Economic</b> (\$,000's unless otherwise stated) (Note 1)	2008	2007	2006
Net Sales	5,847	4,978	5,399
United States	3,728	3,446	4,189
Europe	914	605	442
Canada & Other	1,205	927	768
Cost of Sales	4,925	4,202	4,401
Science & Technology (aka R&D) Expenses	69	63	78
<b>Selected Cash Distribution</b>			
Wages, Benefits, Pensions (,000,000) (Note 2)	1	1	1
Cash Paid for Income Taxes	33	40	58
Treasury Stock Repurchase	100	–	–
Cash Paid for Interest Expense	120	159	986
Addition to Plant and Equipment	434	247	361
Total Assets	7,222	7,851	8,450
Long-Term Debt, Net of Current Portion	2,172	1,993	1,296
Total Equity	2,780	4,004	3,710
<b>Social</b>			
Employees (no. of permanent personnel in thousands)	18	20	19
Asia Pacific	3	4	2
Europe	3	3	1
Latin America	2	2	1
North America	10	11	15
Turnover Rate (Note 3)	19%	32%	24%
Employee Engagement Index Ratio	–	3.8 : 1	3.4 : 1
Female Employees	19.3%	17.4%	18.0%
Officers	8.9%	8.3%	8.0%
Managers	17.8%	17.3%	15.3%
Staff	35.5%	34.4%	34.2%
Primary	13.9%	12.3%	12.0%
<b>Health &amp; Safety</b>			
Recordable Injury & Illness Rate (RIR)	0.88	1.37	1.9
Lost and Restricted Workday Injury Rate (LWIR)	0.57	0.88	1.17
Fatalities	0	0	0
<b>Environmental</b>			
<b>Air Emissions</b>			
Greenhouse Gases (millions of metric tons per year)	6.9	7.6	7.1
NOx (thousands of metric tons per year)	5.0	5.8	6.7
VOC (thousands of metric tons per year)	2.5	2.8	2.8
Particulate Matter (thousands of metric tons per year)	2.5	2.9	3.6
<b>Consumption of Natural Resources</b>			
Energy (millions of MWh)	9.4	10.6	10.9
Water (millions of cubic meters)	14.0	14.5	15.4
<b>Non-Hazardous Waste</b>			
Waste-to-Landfill (thousands of metric tons per year)	309	351	373
<b>Environmental Compliance</b>			
Significant Environmental Actions (Note 4)	0	1	0
Cost of Significant Environmental Actions (\$,000)	0	451.5	0

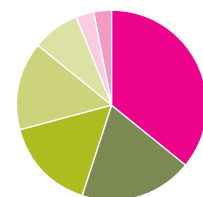
**Note 1:** For 2006, information is shown for the Predecessor period beginning January 1, 2006 and ending on October 31, 2006 combined with the Successor period beginning on November 1, 2006 and ending on December 31, 2006. See Item 6 – Selected Financial Data included as Exhibit 99.3 to Owens Corning's Current Report on Form 8-K filed on June 2, 2009.

**Note 2:** Based on management estimates.

**Note 3:** In 2007, 18% of the turnover is attributed to plant closings, restructuring and divestitures. In 2008, 6% of the turnover is attributed to plant closings, restructuring and divestitures.

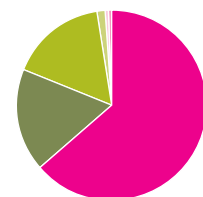
**Note 4:** Significant Environmental Actions are defined by the total cost of fines, capital expenditures, etc. equal to \$100M or greater.

**Foundation Giving Distribution**



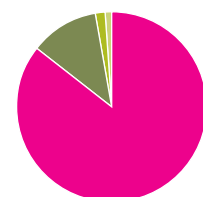
- 36.0% United Way
- 19.0% Health & Human Services
- 16.0% Education
- 15.0% Matching Gift
- 8.0% Arts & Cultures
- 3.0% Civic & Community
- 3.0% Misc.

**Diversity of U.S. Workforce**



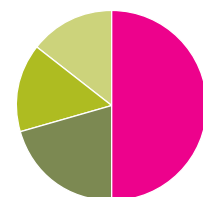
- 63.8% White
- 17.4% Hispanic
- 16.3% African American
- 1.6% Asian
- 0.5% Non-Specified
- 0.4% Native American

**Direct Energy Consumption**



- 85.8% Metered Gas
- 11.6% Heavy Oil
- 1.7% Light Oil
- 0.9% Propane/LPG

**Non-Hazardous Waste by Business**



- 50.0% Composites
- 20.8% Masonry Products
- 15.0% ISB
- 14.2% R&A



## Our Stand on Safety

“Our commitment to safety is unconditional,” Owens Corning declared in 2003. The company’s philosophy holds that all accidents are preventable, safety is everyone’s responsibility and working safely is a condition of employment, with a clear goal of zero injuries. Since then, the company’s recordable incidence rate (RIR)<sup>3</sup> has been reduced by more than 77 percent.

In 2008, the company’s RIR was 0.88, a 36 percent decrease from the 2007 rate of 1.37 representing nearly 100 fewer injuries. Exactly half of the company’s 124 facilities went the entire year without a recordable injury. There were no fatalities in 2008.

Owens Corning also uses a leading indicator metric to measure our progress in establishing the presence of safety called S.A.F.E. – Safety Assessment for Effectiveness. This tool measures improvements in our safety management systems. In 2008, our S.A.F.E. score improved from 64 to 80.

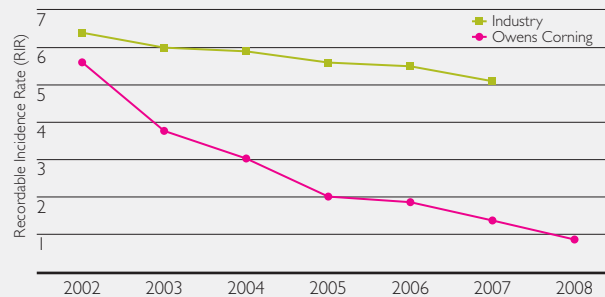
Eleven safety professionals and employees were recognized in 2008 through an annual award program that honors those who consistently live the Owens Corning safety stand and provide leadership that makes a difference in safety. Fifty employees were nominated for the awards.

In November 2007, Owens Corning acquired the reinforcements and fabrics businesses of Saint-Gobain.

This move shifted our employee demographics and today more than 50 percent of our employees live and work outside of the U.S. Much of our focus in 2008 was on sharing our unconditional commitment to safety with new colleagues around the world. Through leadership meetings, training and site visits across businesses, continents and countries, we have become one company when it comes to safety.

The Company has yet to attain its ultimate goal of zero injuries. For 2009, the company has identified six critical safety areas of focus to ensure reductions in the severity and frequency of injuries. The specific safety areas that will help the company to continue its improvements in safety are: lock tag try, confined space, machine guarding, lift trucks, fall protection and automobile safety.

Our Progress



<sup>3</sup> RIR – Recordable Incidence Rate as defined by the United States Department of Labor, Bureau of Labor Statistics

# Our Environmental Footprint

Owens Corning is committed to continuous reduction of resource use and environmental emissions from its operations. We focus on seven key aspects:

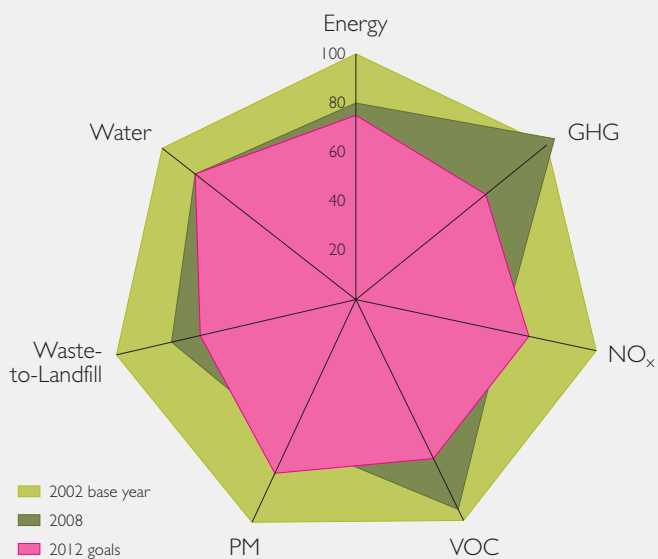
- Greenhouse Gases (GHG)
- Energy
- Water
- Waste-to-Landfill
- Volatile Organic Compounds (VOC)
- Particulate Matter (PM)
- Nitrogen Oxides (NOx)

The Company's seven aspects are shown in the footprint graphic below.

The 2002 baseline year is shown as the light green outside border of the spider chart, representing 100 percent of each aspect. The pink center footprint indicates the company's 10-year "intensity" goals. The dark green footprint represents our status at the end of 2008.

The chart indicates that Owens Corning is making solid progress toward its energy and waste to landfill goals; having reduced its intensity beyond its goals for water, PM and NOx; and is challenged to meet its GHG and VOC goals.

**Emissions and Resource Footprint**



### Normalized Emissions

Owens Corning has reduced its environmental intensity footprint since the base year of 2002 and has set reduction goals against the base for 2012 as follows:

Energy	25%
GHG	30%
NOx	25%
VOC	25%
PM	20%
Waste-to-Landfill	35%
Water	15%

### Legend

**Energy** – Electric power; natural gas, fuel oil  
**GHG** – Greenhouse gases, defined as gases which contribute to the greenhouse effect, including carbon dioxide, methane, nitrous oxide and HCFCs. GHG from our energy suppliers is included  
**NOx** – Nitrogen oxides  
**VOC** – Volatile organic compounds, primarily hydrocarbons

**PM** – Particulate matter defined and reported according to regional government requirements  
**Water** – Water that enters the plant, sources include local utilities, wells and surface water  
**MTPY** – Metric tons per year  
**m<sup>3</sup>** – Cubic meters  
**MWh** – Megawatt hours

## Absolute Environmental Performance

Year	Energy (millions of MWh)	GHG (millions of MTPY)	NOx (thousands of MTPY)	VOC (thousands of MTPY)	PM (thousands of MTPY)	Waste-to-Landfill (thousands of MTPY)	Water (millions of m <sup>3</sup> )
2002	10.7	6.1	7.3	2.5	3.9	364	15.0
2008	9.4	6.9	5.0	2.5	2.5	309	14.0

This table shows the absolute values of the monitored parameters in 2002 and 2008

achieved or exceeded 2012 goal ●

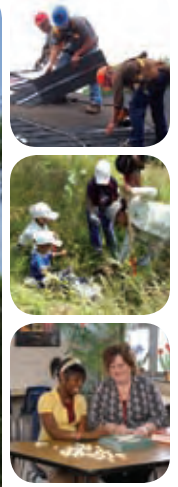
on track to reach goal ■

results put goal at risk ▲

# Environmental Goals Summary

Below is a summary of our results to date and progress against our 2012 goals:

Contributors	2008 Result	Progress
<p><b>Energy</b> Major contributors are glass melting and asphalt processing, with 69 glass melting furnaces globally and 13 asphalt processing plants.</p>	■	<p><b>Reductions achieved through:</b></p> <ul style="list-style-type: none"> <li>Engaged employees implementing low/no cost energy reduction solutions, many identified through energy assessments</li> <li>Investing in a portfolio of proven solutions that are typically small-capital, low-risk/high-reward projects</li> <li>Innovating and implementing proprietary technology that transforms our products and processes to reduce energy intensity</li> </ul>
<p><b>Greenhouse Gases</b> Major contributors to GHG emissions are blowing agents used for foam production, combusting fuels in melting processes and other energy use (indirect).</p>	▲	<ul style="list-style-type: none"> <li>Increase seen from additional emissions of HCFC foam insulation blowing agents due to an improved program of recycling foam</li> <li>During 2009, North America operations for foam products are being converted to a new blowing agent that will reduce GHG intensity by more than 70 percent at those locations</li> <li>Energy intensity reduction resulted in reduced GHG intensity, but was more than offset by the increase from the blowing agent</li> </ul>
<p><b>NOx</b> Major contributors are the glass melting processes and raw material used.</p>	●	<p><b>Reductions achieved through:</b></p> <ul style="list-style-type: none"> <li>Widespread implementation of our proprietary advanced glass melting process in the composite business</li> <li>Raw material innovation in our insulation business</li> </ul>
<p><b>Volatile Organic Compounds</b> Major contributors are chemicals in glass fiber forming and sizing, and the processing of asphalt.</p>	▲	<ul style="list-style-type: none"> <li>We continue to be challenged in developing economical methods or innovations for reducing VOC</li> <li>Reductions of VOC intensity made through:               <ul style="list-style-type: none"> <li>binder and sizing application efficiency improvements</li> <li>lower VOC raw material substitutions</li> <li>increased volume of lower VOC products</li> </ul> </li> </ul>
<p><b>Particulate Matter</b> Major contributors are the glass melting and fiber forming processes.</p>	●	<p><b>Reductions achieved through:</b></p> <ul style="list-style-type: none"> <li>Proprietary technology innovations in glass melting processes for both insulation and composites</li> </ul>
<p><b>Waste-to-Landfill</b> Major contributors are glass fiber waste and manufactured stone waste.</p>	■	<p><b>Reductions achieved through:</b></p> <ul style="list-style-type: none"> <li>First pass yield improvements in:               <ul style="list-style-type: none"> <li>fiberglass manufacturing</li> <li>manufactured stone veneer process</li> </ul> </li> <li>Recycling in our manufactured stone veneer business</li> </ul>
<p><b>Water</b> Major contributor is water for glass forming and sizing process.</p>	●	<p><b>Reductions achieved through:</b></p> <ul style="list-style-type: none"> <li>Operational improvements</li> <li>Water filtration and reuse programs</li> <li>Process optimization and reengineering of water use in our composite sizing process</li> </ul>



## Communities

At Owens Corning, we define “communities” as our neighbors to our operating locations, our partners and all other stakeholders. We need to maintain and nurture healthy relationships with all our communities.

Our careful stewardship of the environment and our ability to offer jobs and community support is important to these relationships. While financial support is important, the voluntary work provided by Owens Corning employees and retirees is also valued by organizations in our communities. We are proud of the commitment to contributing to our communities around the world, and we encourage these activities, which range from service on the boards of community organizations to physical labor in helping to build much-needed homes and renovating facilities.

Such service to our communities is not surprising. Surveys conducted regularly within the company confirm that Owens Corning has an engaged workforce. Quality products and services, along with

commitments to safety, diversity and community service, make Owens Corning an attractive workplace for extraordinary talent.

### **Volunteers of the Year 2008**

During 2009, employee Flavio Piai, a team from Taloja, India and retiree Thomas Mullady were honored as 2008 Global Volunteer of the Year Award winners. Piai volunteered more than 380 hours at the St. Jerome Entity, a shelter that takes care of boys up to age 14 who are under court protection. Employee team members from Taloja spent more than 340 hours on three different activities – eye checkups and a cataract camp, Bihar flood relief and a blood donation camp. Mullady volunteered more than 350 hours to a variety of causes including the Licking Memorial Hospital board of directors and its development council, which helped educate the community about the quality of service and raised more than 46,000 U.S.D.

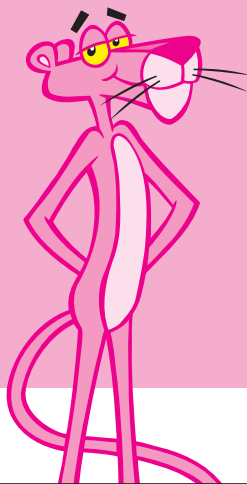
*Our report here and the expanded report on our website shows how hard we are working to accelerate the penetration of renewable energy and energy efficiency solutions around the world, while at the same time reducing the resource and emission intensity of manufacturing our products.*

*I am proud of our progress in many areas, but much more needs to be done to align the execution of energy and climate solutions with the urgent needs of the modern world. We are committed to these efforts in our drive toward operating a truly sustainable business.*

*Thank you for taking the time to review our progress. I am eager to hear your thoughts on how we are doing and what we can do better. I would also be interested to receive your feedback on how we can enhance our sustainability report in future years. Please email me at [sustainability@owenscorning.com](mailto:sustainability@owenscorning.com).*

*If you'd like to track our activities more regularly, follow me at [http://twitter.com/FOB\\_GreenTweets](http://twitter.com/FOB_GreenTweets).*

*Frank O'Brien-Bernini – Chief Sustainability Officer*



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